

**REGISTERED COMPANY NUMBER: 6081731 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1118735**

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED  
30 JUNE 2017  
FOR**

**REDS IN THE COMMUNITY**



**Chartered Accountants, Business Advisers & Statutory Auditor**

**12 Victoria Road  
Barnsley  
South Yorkshire  
S70 2BB**

## **REDS IN THE COMMUNITY**

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## **REDS IN THE COMMUNITY**

### **REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 30 JUNE 2017**

<b>TRUSTEES</b>	Mr R Krzywicki Mr A R Warden Rev P L Amos Mr L Brown (appointed 29.9.16) (resigned 12.1.17) Mr G Ganaye (appointed 23.11.17) Mr R Zuk (appointed 23.11.17)
<b>COMPANY SECRETARY</b>	Mrs C Taylor
<b>REGISTERED OFFICE</b>	Oakwell Stadium Grove Street Barnsley South Yorkshire S71 1ET
<b>REGISTERED COMPANY NUMBER</b>	6081731 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1118735
<b>AUDITORS</b>	Gibson Booth Limited Statutory Auditor 12 Victoria Road Barnsley South Yorkshire S70 2BB
<b>BANKERS</b>	National Westminster Bank plc 26 Market Hill Barnsley South Yorkshire S70 2QE
<b>CHIEF EXECUTIVE OFFICER</b>	Mr W Bullimore

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2017. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

The Charity's objectives (the Objects) are for the benefit of the public generally and, in particular, the inhabitants of Barnsley and surrounding areas:

- To improve community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- To provide and assist in providing facilities for sport, recreation or leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or the public at large in the interest of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means the trustees think fit in accordance with the law of charity.

##### **Mission Statement**

The Charity aims to use the power of sport and Barnsley Football Club to engage and improve the lives of local people through a range of activities and projects within four key themes; Education, Health, Sports Participation and Social Inclusion.

##### **Education**

###### Post 16

During the year we delivered Level 1, 2, 3 courses and worked based learning in the form of Apprenticeships and work placements. The work engaged 47 local young people aged 16 - 19 across a range of ability levels. We delivered this work in partnership with Independent Training Services and Barnsley College. The learning environment of a professional football club provides young people with alternative education in order for them to progress and succeed in sustained education or progression into employment. This is achieved through high quality teaching and learning based on effective relationships, fostered by smaller class sizes that enables tutors to devote more time to each student and enhance the learning experience. Our recruitment focused on engagement with local schools through attending assemblies, focus groups and career evenings. We have continued to link with our established internal youth programmes National Citizen Service and Street Games to provide signposting opportunities into our education offer.

## REDS IN THE COMMUNITY

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017

#### OBJECTIVES AND ACTIVITIES

##### Education (continued)

Outcomes 2016-17 Academic Year:

Course Title	Retention	Success Rates	Positive Progressions
Level 1 Introduction to Coaching	100%	100%	100%
Level 2 Exercise, Health and Lifestyle	90%	90%	90%
Level 2 Work Experience	88%	88%	100%
Level 3 Diploma Sports Development, Coaching and Fitness	93%	93%	80%
Level 3 Extended Diploma Sports Development, Coaching and Fitness	100%	100%	100%
Level 3 Apprenticeship in Physical Education and School Sport	75%	75%	100%

##### Premier League Stars

The charity successfully accessed a third years funding through the Premier League Charitable Fund to offer free sporting activities in 10 primary school settings. Curricular and extra-curricular sessions were delivered across a range sports and PSHE workshops designed to reach new participants. The programme supported greater participation in sport whilst improving the health and confidence of participants. During the academic year the programme provided 1,075 primary school children with access to qualified football coaching. The initiative also provided structured pathways for talented players into local clubs or professional football club Academies. In addition, we successfully delivered 5 Key Stage football competitions hosted at Oakwell.

##### Schools Programme

The Charity has offered a wide range of engaging sport-related provision in line with the National Curriculum and key school agendas. Both curricular and extra-curricular activities were funded through charging schools for services or creative sponsorship events where proceeds were split equally between the charity and participating schools. To ensure the highest quality of delivery, sessions were delivered by staff qualified at or working towards the 1st4sport Level 3 Certificate in Supporting the Delivery of Physical Education and School Sport. The qualification is delivered in partnership with the English FA.

##### Sports Days

Throughout the year we supported 10 primary schools and engaged 2,500 pupils across the borough in the delivery of Sports Days here at Oakwell. This offer proved to be hugely popular with teachers that are increasingly finding it difficult to organise such events due to increasing workloads. The initiative received positive feedback from children, teachers and spectating parents.

##### Book Clubs

The project has been developed to enhance the popularity of reading and to address declining reading levels across primary schools in Barnsley by using football and positive sporting male role models to promote reading. The initiative encourages children to increase the time they spend reading and embed future reading habits through a passion for football or Barnsley Football Club. During the project and to aid attainment and achievement, children had the opportunity to win prizes to mark improvements. Prizes included; Certificates, Ticket Vouchers and Coaching vouchers.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **OBJECTIVES AND ACTIVITIES**

##### **Education (continued)**

###### Anti-Racism

The Charity has continued to support national anti-racism football campaigns 'Kick it Out' and 'Show Racism the Red Card'. Through raising awareness with dedicated fixtures, embedding into existing work and promotion via social media outlets and matchday programmes, we have continued to raise the profile of these initiatives in order to challenge discrimination, encourage inclusive practices and campaign for positive change.

###### Young Leaders Award

We delivered the Young Leaders Award in 10 primary schools. The Award provides pupils with an introduction to leadership and coaching. Mentored by qualified coaches, pupils aged 11 and over gained knowledge of how to organise sessions that are transferable into a community sports club setting. The Young Leader Award aims to help learners develop leadership skills such as organization, communication and teamwork. The Award also helps build confidence and self-esteem as they take on the responsibility of leading their peers and younger children.

###### Respect

During the year we supported the Football Association's wider Respect initiative. The programme aims to harness young people's love of football to encourage and promote good behaviour. Through fun and interactive sessions delivered in the school setting, participants were taught how to:

- Identify unacceptable behaviour and its effects on others;
- Develop an understanding of respect and how this can be taken into daily life; and
- See situations from other people's perspective

The sessions helped pupils understand the consequences of their behaviour and how this can affect not just themselves but others at school, home and in the local community. The sessions were delivered over a two hour period with one hour being theory based, involving interactive videos and worksheets, and the other hour being practical based, looking at aspects of respect within a sporting context. In total, 7 schools participated in the programme during the year.

###### Parliament Project

In partnership with the English Football League Trust and the Parliament Education Service we delivered a pilot programme aimed at raising awareness and creatively educating young people on Parliament and Government issues. The initiative worked with 5 primary and 1 secondary school engaging 1,211 pupils during the school day through interactive workshops. The programme culminated with a prize giving assembly where all participants received a certificate marking their engagement and achievement.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **OBJECTIVES AND ACTIVITIES**

##### **Health**

##### Fit Reds Programme

Our flagship healthy lifestyle programme 'Fit Reds,' supported by the Local Area Councils, Ward Alliances and Be Well Barnsley was delivered during the year.

The project covers the Barnsley area but targeted promotional activity and links with Be Well Barnsley has ensured that the majority of participants have been recruited from areas of highest deprivation. The continued support from funding partners North and North East Local Area Councils and Ward Alliances has enabled the programme to contribute towards reducing some health inequalities that currently exist within the borough. The programme remains a great example of sport and health working in collaboration effectively. In total, 135 men have self-referred onto the nine-week programme over the year with a total weight loss of 31 stones and a waist reduction of 139 inches. The initiative again underlines the success that professional football club based charities can demonstrate in engaging 'hard to reach' groups.

##### Walking Football

Walking Football is an off-shoot of the successful Fit Reds initiative and has proved popular during the year. The weekly sessions delivered at Barnsley Football Club provide older men with the opportunity to rediscover the joys of playing football. The basic elements of a match are made accessible to older participants through the game being slowed down to walking pace. The activity addresses both inactivity and social isolation among older men. Walking Football involves a free-kick every time a player runs and was only invented six years ago.

##### Healthy Kicks Programme

The Healthy Kicks Programme offered pupils an opportunity to get involved in physical activity as well as providing them with valuable information on how to eat and live more healthily. The project supported pupils to become more physically active and increases their knowledge and skills in relation to developing a healthy lifestyle. The structured sessions included practical activities to encourage engagement and culminate with a Q&A session. The activities are centred upon the Department for Health's 'The Eat Well Plate' and the benefits of physical activity. 'The Eat Well Plate' highlights the different types of food that make up our diet and indicates the portions we should eat to create a well-balanced and healthy diet.

##### **Sports Participation**

##### After School Coaching Clubs

Fun focused Coaching Clubs have been delivered on a Friday and Saturday at Oakwell. The 'Matchday Experience' has also been delivered throughout the football season. The 'Matchday Experience' proved hugely popular and included fully supervised coaching, lunch and culminates with entrance into a home league Barnsley FC fixture.

##### School Competitions

During the year we coordinated and delivered a range of school football competitions. The English Football League Trust funded competitions have become key events in local school calendars. The local competitions hosted at Oakwell Stadium provide winning schools with an opportunity to represent Barnsley FC in both a Regional Final and a National Final hosted at Wembley Stadium.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **OBJECTIVES AND ACTIVITIES**

##### **Sports Participation (continued)**

During the year 36 schools participated in competitions engaging 288 boys and girls from across the borough. In addition, we also hosted the Regional Finals for the second consecutive year on behalf of the English Football League Trust.

##### Holiday Courses

This activity provides opportunities for children and young people to play sport in a fun and safe environment as well as offering a valuable childcare option for working parents and carers. The provision operates on a 'pay & play' basis and provides opportunities for children and young people aged 5 to 14 years to engage in grassroots sport with the focus on fun and being physically active. The sessions also provide signposting opportunities for talented participants into junior clubs or professional football club Academies. Maintaining a balance between accessibility for children and parents on low incomes and increasing levels of unrestricted income through charging for services remains an on-going consideration. In an effort to increase female participation, dance has been incorporated into our offer alongside more traditional female-only football and multi-sport activities.

##### **Social Inclusion**

##### Disability Sport

The continued support of Barnsley Metropolitan Borough Council through Aiming High funding has enabled the charity to maintain its work in providing opportunities for disabled children, young people and adults to participate in sport. The programme provided 198 disabled participants with enjoyable and valuable experiences away from their parents and carers. Equally, parents and carers benefit with a valuable break from caring. To meet the needs of families, activities vary in length from just a few hours to full day provision. The range of activities delivered has included; holiday, weekend multi-sport sessions as well as competitive football fixtures in the South Yorkshire Ability Counts League involving neighbouring football club charities.

##### Every Player Counts

The 'Every Player Counts Programme' is funded through The Wembley National Stadium Trust and administered by English Football League Trust. The programme aims to increase opportunities for local people with autism to play sport, predominantly football. The structured sessions delivered in Day Centres and Greenacre Special School had a variety of objectives depending on the group's ability:

- Increase participants' confidence
- Develop participants' social skills
- Encourage a healthy lifestyle
- Develop social interaction
- Develop motor skills

During the year we have successfully engaged 104 participants of which 88 sustained regular activity by attending 10 or more sessions, resulting in 166% over performance on the contracted target. Participants also benefited from stadium tours, professional football players visit and free tickets to Championship fixtures to celebrate their continued involvement. Furthermore, the programme also signposted 6 participants into local sports clubs to further their involvement in organised and competitive sport.



## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **OBJECTIVES AND ACTIVITIES**

##### **Social Inclusion (continued)**

Moving forward, we are keen to engage with increasing numbers of older participants within the community, and have been looking into building new partnerships with charities and other organisations to help extend this work.

This will maximise opportunities for individuals with disabilities to access sport whilst encouraging progression routes. We also aim to encourage participants to attend competitions, and we will work flexibly to enable this. For example, through perhaps hosting competitions at school venues to maximise opportunities for participants to get involved.

##### National Citizen Service

The National Citizen Service Programme is the government's flagship voluntary personal and social development programme for 16 and 17-year olds. The initiative is delivered in partnership with the English Football League Trust and NCS Trust, an independent organisation set up in 2012 to administer the programme on behalf of the Cabinet Office.

The programme incorporates residential activities involving outward bound, team-building sessions and culminates with participants planning and delivering a social action project relevant to their local community. The young people's achievements are marked with a graduation event. This provides an opportunity to showcase their work and achievements. Young people face many challenges as they emerge from their school education and progress into further education or the workplace. The NCS programme provides a solid platform to support key transitional periods in young people's lives. It provides opportunities to develop the transferable skills essential in the educational or work environment. The charity's continued involvement has provided a huge opportunity to extend our reach and its engagement of young people. During the year, 463 young people engaged in the programme contributing 27,780 volunteering hours. Our participation in this high profile national government funded project has engendered greater awareness of our work locally whilst enabling new partnerships to be formed.

##### Street Games

'Street Games' is a project delivered in partnership with the English Football League Trust, local Ward Alliances and Street Games UK. The project aims to increase sports participation by young people in housing estates to improve both their sporting and social skills. The programme aims to impact positively on the estates in reducing anti-social behaviour and improving community safety and cohesion. The programme positively engaged 256 attendances of young people during year.

##### Premier League Kicks

The project funded by Premier League Charitable Fund aims to use the brand of the Premier League and Barnsley FC to inspire more young people to get active in their communities and realise their potential.

During the year we have engaged 371 young people from areas of high need in regular football, sport and personal development activities. The structured sessions provide opportunities for young people to develop skills and confidence. The initiative also provides signposting opportunities for young people into positive pathways whilst working with partners to create safe and strong communities.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **OBJECTIVES AND ACTIVITIES**

##### **Social Inclusion (continued)**

###### Premier League Girls

We have been successful in accessing funding to support Women & Girls football participation and development. Continuation funding provided by the Premier League Charitable Fund has enabled the programme to be rolled out for a second consecutive year. The programme targeted females aged 11 to 25 to encourage the take up of football and create a supportive environment for them to develop skills. Structured sessions have been delivered at 8 established satellite venues across Barnsley and surrounding areas. The sessions are linked to a variety of structured pathways including established links with Barnsley Ladies, local junior teams and the 'pay & play' activities.

During the year 246 females have engaged in the programme attending one or more sessions with 4 participants progressing into Barnsley Ladies Juniors and Sheffield United Ladies.

###### Heritage Lottery Fund

In June 2016, the charity was awarded £74,900 from the Heritage Lottery Fund (HLF) and £4,575 from the South West Yorkshire Partnership NHS Foundation Trust. The funding was used to develop new heritage displays for Oakwell Stadium focusing on key events in Barnsley FC's history from 1887 to the present day, designed to enrich visitors' understanding of the heritage of Barnsley FC and Oakwell Stadium. During the year we involved supporters and the wider community in exploring and telling the story of Barnsley FC and its home ground, Oakwell, over the course of the club's 130th year.

The project has successfully engaged 44 volunteers contributing 2,173 hours to conduct oral history and reminiscence interviews, and digital collecting of images and documents relating to Barnsley FC. Volunteers undertook oral history and reminiscence training to enable them to involve past players, along with supporters from across the community, in sharing their memories of Barnsley FC. The volunteers have contributed valuable skills and knowledge to the project, involving themselves in a range of tasks from interviewing players, staff and supporters, past and present to undertaking research or digitally collecting Barnsley FC photographs and documents. The interviews conducted with past and former players generated a huge amount of interest attracting over 19,715 views on our and BFC YouTube channels, demonstrating widespread public engagement in the project.

The Manchester based design company, The Office of Craig, has been appointed to work with us on the design and production of heritage displays for Oakwell.

The Office of Craig brings previous experience in sports stadia design, having worked on the 'My First City Game' initiative at Manchester City. He also has extensive design experience in the museums sector, for example, having recently worked on the Grafters exhibition at the People's History Museum, Manchester.

The new heritage displays are scheduled to be launched on the last Barnsley FC home game of the season to ensure maximum project exposure.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **OBJECTIVES AND ACTIVITIES**

##### **Social Inclusion (continued)**

###### Rucksack Project

We were delighted again to support the Rucksack Project in December 2016, by promoting the initiative and acting as an official drop off point. Now in its fifth year, the project is a voluntary movement that revolves around helping those who are sleeping rough or are in desperate need throughout the cold winter months. Donations were requested for items that will help to make the life of somebody sleeping rough a little easier in the winter months.

##### **People and Skills**

Due to the expansion of our activities and a growing workforce, it is inevitable that staff will arrive as well as leave the charity. It is during these times of staffing changes that most disruption can arise. The charity currently outsources its HR function externally and all the Senior Management Team have access to this support and guidance. In general, the charity has an excellent staff retention rate and given the growth over recent years, it is particularly important that Senior Managers are supported with the management of staff, teams and operational requirements. We will continue to access the English Football League Trust and Premier League Charitable Fund training and development programmes which provide targeted training and workshops for staff across all levels to support them reach their potential and achieve project outcomes.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **ACHIEVEMENT AND PERFORMANCE**

The reach and high standards of delivery ensured a range of local and national partners and funders supported our work. The year has been filled with many examples of the impact of our work and individual case studies. The continued excellence and commitment of all staff, trustees and on-going support of Barnsley Football Club has again been central to a successful and progressive year.

In summary, the headline achievements during the year are:

- Worked directly with 52 schools delivering a range of provision in Barnsley and surrounding areas.
- 1,075 Key Stage 2 pupils within 10 Primary Schools engaged in the Premier League Stars project.
- Engaged 2,500 pupils in organised Sports Days.
- Worked in partnership with 7 Primary Schools engaging 1,750 pupils in the Respect Programme.
- Worked in partnership with 6 Primary and Secondary Schools to deliver Parliament Project engaging 121 pupils.
- 202 disabled children and young people participated in sport.
- 246 participants engaged in the Premier League Girls programme.
- 256 total attendances of young people engaged in the Street Games programme.
- Engaged 371 young people in the Premier League Kicks programme in areas of high need.
- Achieved 91% Retention, 91% Success Rate and 95% Positive Progressions of young people accessing Post 16 Education Courses.
- Engaged 135 men aged 35+ in the healthy lifestyle programme 'Fit Reds' resulting in a total weight loss of 31 stone and 139 inches waist reduction.
- Engaged 463 young people aged 16-17 in National Citizen Service and delivered 27,780 community volunteering hours.
- Distributed 2,461 free Barnsley FC match tickets to support activities, reward achievement and attendance.
- 20,079 website visits championing the work of the charity and funding partners.
- Coordinated 160 Barnsley FC 1st team player appearances in support of activities.
- 36 schools participated in sports competitions engaging 288 pupils.
- Engaged 44 volunteers in the 'Our Club, Our Ground, Our Future' project contributing 2173 volunteering hours.
- 3,940 total attendances of young people accessing holiday courses.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **FINANCIAL REVIEW**

##### **Reserves policy**

Accessing grant funding aligned to sport and generating revenues through 'charging for services' remains challenging. Despite these funding insecurities, we have remained committed to ensuring provision remains affordable and accessible to local people whilst offering value for money to funding bodies and ensuring financial sustainability. Every effort has been concentrated on maximising income and reducing costs in order to drive free reserves to appropriate levels to ensure financial stability. We continue to see a rise in the popularity of 'Payments by Results' contracts used by funders. If entering into these funding agreements, careful consideration needs to be given to the upfront investment required to support the project and the delay in receiving payments. This places strain on cash flow as well as the risk associated with underperforming and as a result only recouping part or none of the costs. Thus, finding the correct balance between restricted project funding and generating unrestricted income to support core costs is critical to spreading financial risk.

In summary, with the aid of sound financial management and a range of diverse income streams the Charity generated an operating surplus of £85,465 during the year compared to a £92,722 surplus last year.

The financial results and explanatory notes for the year are detailed on pages 19 to 35.

The trustees policy is to hold sufficient free reserves (being unrestricted other than fixed assets) to cover four to six months annual budgeted expenditure. The free reserves are needed in the event of unexpected costs or reduced funding levels.

In order to enable trustees to monitor the free reserves, quarterly reports prepared by the Chief Executive Officer include details of free reserve levels. Monitoring levels of free reserves can be a good indicator of the underlying financial health of the charity and potential problems. The trustees therefore, based on the 2017-18 budgeted expenditure, consider that the ideal levels of free reserves as at 30 June 2017 would be between £293,869 to £440,804. The free reserves stand at £443,886 compared to £334,381 last year. This includes the designated funds of £53,518 that have been set aside for the on-going maintenance and future replacement of the Artificial Grass Pitch funded primarily by the Premier League Charitable Fund in October 2013. The present free reserve levels therefore fall within the target range. The trustees are confident that they would be able to continue the current activities of the charity in the event of any significant reduction in funding.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **FUTURE PLANS**

In May 2016, the English Football League Trust and Premier League Charitable Fund launched the Capability Status Assessment. The assessment aligns with Sport England's 'A Code for Sports Governance' which outlines standards for transparency, accountability and financial integrity of national governing bodies of sport, clubs, charities and local authorities. Our 2016 - 2019 Strategic Plan, developed alongside the annual Capability Status Assessment specifications, sets out clear priorities over the period to ensure the charity continues to raise standards and work towards best practice. To drive forward the implementation of this strategy, we will look to recruit additional trustees to extend and build upon our existing knowledge base. In particular, we have identified Data Protection, with the introduction of GDPR in May 2018, as a key focus over the coming twelve months. A new role, the Governance and Compliance Officer, will be created to progress this area under direction of the board and Chief Executive Officer.

The charity continues to grow and diversify its work delivering year on year growth since 2014. During the year the charity has employed up to 90 staff which inevitably puts strain on infrastructure and capacity. The Senior Management Team and Club officials are continually monitoring and dealing with challenges regarding on-site delivery alongside the normal day to day operations of a professional football club. In 2016, we identified facility development as a key priority to addressing growing staffing and activity levels within limited space and the fragmentation of staff in and around Oakwell Stadium. Work is scheduled to commence later in the year to develop additional office, classroom and kitchen facilities within the Academy Indoor Centre. The significant investment will provide an additional 165 square metres of space enabling all staff to be housed under one roof, enhancing the working environment and ensuring better connectivity and communications across teams of people.

We will remain focused on delivering accessible, engaging and financially sustainable activities that are driven by local need and topical agendas. With a strong financial base, healthy funding pipeline and enhanced infrastructure, we press ahead confidently with our work which in turn instils confidence in our partner organisations.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

Reds in the community is a company limited by guarantee governed by its Memorandum and Articles of Association dated 5th February 2007. It is registered as a charity with the Charity Commission. The liability of the members is limited to an amount not exceeding £10.

##### **Recruitment and appointment of new trustees**

When considering appointing new trustees, the board has regard to the requirement for any specialist skills needed in order to support the charity's existing or future work.

New trustees are invited and encouraged to attend activity sessions and meet team members to familiarise themselves with the organisation and the context within which it operates. Additionally, trustees are already familiar with the practical work of the organisation having been briefed by the Chief Executive Officer on such issues as:

- The obligations of the trustees under charity and company law;
- The main documents which set out the operational framework of the organisation including the Articles of Association;
- Recent copies of minutes of meetings;
- The business plan and recent financial performance of the organisation; and
- Future plans and objectives.

##### **Organisational structure**

Reds in the Community is a registered charity and as such is operated by a board of trustees (directors for company purposes). The trustees are drawn from Barnsley Football Club and the wider community. The board of trustees meet quarterly and provide strategic guidance and governance. The charity is continually seeking to develop a broader skill mix of trustees in order to support growth and development. To facilitate effective operations the Chief Executive Officer (Wayne Bullimore), appointed by the board of trustees, has delegated authority for the implementation of the strategic goals and objectives of the organisation. The Chief Executive Officer provides leadership to the organisation as well as ensuring that the board of trustees fulfils its responsibilities in the governance of the charity. All areas of operations are reported upon by the Chief Executive Officer to the board of trustees at quarterly meetings. The Chief Executive Officer manages the day-to-day business of Reds in the Community with the support of a senior management team who are responsible for the coordination and development of programmes. This is supported by a team of Community Coaches and Education Tutors who deliver activities.

## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Related parties**

The charity has established a wide range of key partners locally and nationally in order to deliver a broad range of activities. The charity evolved from a 'not for profit' scheme, operating under the banner of Football in the Community, established in 1987 in partnership with Barnsley Football Club and the Footballers' Further Education & Vocational Training Scheme (the FFE & VTS being an organisation funded by the Professional Footballers' Association).

The English Football League Trust and Premier League Charitable Fund have continued to provide national support and guidance whilst administering core and project funding following the successful completion of the annual Capability Status Assessment. The English Football League Trust and Premier League Charitable Fund are national football charities that unite the inspirational work delivered across England and Wales by its network of professional football club based charities. We are grateful for the continued support of Barnsley Football Club and its' playing staff who in partnership with the Professional Footballers Association have greatly increased the profile and impact of our work.

The charity is an independent organisation registered as both a company limited by guarantee and a registered charity, with governance provided by the board of trustees. It has a twenty-five-year connection with Barnsley Football Club, delivering community and charitable activities on their behalf. However, it operates independently of the Football Club and although two of the charity's trustees are representatives of Barnsley Football Club this is balanced by the presence of independent trustees on the board. The relationship between the charity and Barnsley Football Club is positive and healthy. This remains fundamental to the overall success and sustainability of the charity. There is a Service Level Agreement in place that outlines the support Barnsley Football Club provides for its charity. The charity must continue to demonstrate its worth and impact in the work we deliver with a view to remaining central to Barnsley Football Clubs' long-term Corporate Social Responsibility (CSR) Strategy. The key driver in this relationship is harnessing the ability of sport and the Barnsley Football Club brand to engage and improve the lives of local people.

##### **Risk management**

The trustees have a duty to identify and regularly review the risks which the charity is exposed to in the delivery of its work and ensure appropriate controls are in place to mitigate such risks. The trustees have now implemented an organisational risk register in line with the Charity Commission guidance and best practice, covering key areas including Finance, Human Resources, Health & Safety, Insurance and Safeguarding. These, alongside other internal controls, allow trustees to monitor and manage the risks during quarterly board meetings.



## **REDS IN THE COMMUNITY**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2017**

#### **STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees (who are also the directors of Reds in the Community for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **AUDITORS**

The auditors, Gibson Booth Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 15 March 2018 and signed on its behalf by:

  
.....  
Mrs C Taylor - Secretary

## **REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF REDS IN THE COMMUNITY**

### **Opinion**

We have audited the financial statements of Reds in the Community (the 'charitable company') for the year ended 30 June 2017 on pages nineteen to thirty six. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

## **REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF REDS IN THE COMMUNITY**

### **Other information**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees Responsibilities set out on page fifteen, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## **REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF REDS IN THE COMMUNITY**

### **Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.



Scott Mell FCA (Senior Statutory Auditor)  
for and on behalf of Gibson Booth Limited  
Statutory Auditor  
12 Victoria Road  
Barnsley  
South Yorkshire  
S70 2BB

22 March 2018

## REDS IN THE COMMUNITY

### STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2017

		Unrestricted funds £	Restricted fund £	30.6.17 Total funds £	30.6.16 Total funds £
	Notes				
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	669,845	55,000	724,845	636,725
Other trading activities	3	138,929	29,500	168,429	133,671
Investment income	4	<u>67</u>	<u>-</u>	<u>67</u>	<u>85</u>
<b>Total</b>		<b>808,841</b>	<b>84,500</b>	<b>893,341</b>	<b>770,481</b>
<b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
Cost of charitable activities	5	<u>699,294</u>	<u>108,582</u>	<u>807,876</u>	<u>677,759</u>
<b>NET INCOME/(EXPENDITURE)</b>		<b>109,547</b>	<b>(24,082)</b>	<b>85,465</b>	<b>92,722</b>
Transfers between funds	14	<u>(42)</u>	<u>42</u>	<u>-</u>	<u>-</u>
<b>Net movement in funds</b>		<b>109,505</b>	<b>(24,040)</b>	<b>85,465</b>	<b>92,722</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		<u>334,381</u>	<u>37,995</u>	<u>372,376</u>	<u>279,654</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b><u>443,886</u></b>	<b><u>13,955</u></b>	<b><u>457,841</u></b>	<b><u>372,376</u></b>

### CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

## REDS IN THE COMMUNITY

### BALANCE SHEET AT 30 JUNE 2017

	Notes	Unrestricted funds £	Restricted fund £	30.6.17 Total funds £	30.6.16 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	10	8,713	657	9,370	14,565
<b>CURRENT ASSETS</b>					
Stocks	11	3,947	-	3,947	-
Debtors	12	95,647	4,000	99,647	67,499
Cash at bank		<u>366,536</u>	<u>9,298</u>	<u>375,834</u>	<u>344,360</u>
		466,130	13,298	479,428	411,859
<b>CREDITORS</b>					
Amounts falling due within one year	13	(30,957)	-	(30,957)	(54,048)
		<u>435,173</u>	<u>13,298</u>	<u>448,471</u>	<u>357,811</u>
<b>NET CURRENT ASSETS</b>					
		<u>443,886</u>	<u>13,955</u>	<u>457,841</u>	<u>372,376</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>443,886</u>	<u>13,955</u>	<u>457,841</u>	<u>372,376</u>
<b>NET ASSETS</b>					
		<u>443,886</u>	<u>13,955</u>	<u>457,841</u>	<u>372,376</u>
<b>FUNDS</b>					
Unrestricted funds	14			443,886	334,381
Restricted funds				<u>13,955</u>	<u>37,995</u>
<b>TOTAL FUNDS</b>					
				<u>457,841</u>	<u>372,376</u>

The notes form part of these financial statements

## **REDS IN THE COMMUNITY**

### **BALANCE SHEET - CONTINUED AT 30 JUNE 2017**

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 15 March 2018 and were signed on its behalf by:

A handwritten signature in dark ink, appearing to be 'G Ganaye', is written over a horizontal dotted line.

**Mr G Ganaye**

## REDS IN THE COMMUNITY

### CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2017

	Notes	30.6.17 £	30.6.16 £
<b>Cash flows from operating activities:</b>			
Cash generated from operations	1	<u>33,488</u>	<u>164,841</u>
<b>Net cash provided by (used in) operating activities</b>		<u>33,488</u>	<u>164,841</u>
<b>Cash flows from investing activities:</b>			
Purchase of tangible fixed assets		<u>(2,014)</u>	<u>(4,806)</u>
<b>Net cash provided by (used in) investing activities</b>		<u>(2,014)</u>	<u>(4,806)</u>
<b>Cash flows from financing activities:</b>			
Loan repayments in year		<u>-</u>	<u>(39,235)</u>
<b>Net cash provided by (used in) financing activities</b>		<u>-</u>	<u>(39,235)</u>
		<u>-</u>	<u>-</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<b>31,474</b>	<b>120,800</b>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u><b>344,360</b></u>	<u><b>223,560</b></u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u><b>375,834</b></u></u>	<u><u><b>344,360</b></u></u>

The notes form part of these financial statements



## REDS IN THE COMMUNITY

### NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2017

#### 1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	30.6.17	30.6.16
	£	£
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	85,465	92,722
Adjustments for:		
Depreciation charges	7,210	7,518
(Increase)/decrease in stocks	(3,947)	4,220
(Increase)/decrease in debtors	(32,148)	68,272
Decrease in creditors	(23,092)	(7,891)
Net cash provided by (used in) operating activities	<u>33,488</u>	<u>164,841</u>

## **REDS IN THE COMMUNITY**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017**

#### **1. ACCOUNTING POLICIES**

##### **(a) General information and basis of preparation**

Reds in the Community is a company limited by guarantee. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are the provision of footballing activities on behalf of Barnsley Football Club.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2015.

This is the first year that the charity has presented its financial statements under SORP (FRS102). The last financial statements for the year ended 30 June 2016 were prepared under previous SORP (2015), and the transition date to SORP (FRS102) is therefore 1 July 2015. At the date of transition, no adjustments were required.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

## **REDS IN THE COMMUNITY**

### **NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017**

#### **1. ACCOUNTING POLICIES - continued**

##### **(b) Funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

##### **(c) Income Recognition**

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants is recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred. These grants and voluntary income are included in incoming resources when these are receivable and allocated appropriately between unrestricted and restricted income depending upon restrictions imposed.

Donations and legacies are accounted for when they are received.

Investment income is earned through holding assets for investment purposes such as shares and property. It includes dividends, interest and rent. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the investment income is reported net of these costs. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the charity's right to receive payment is established.

All other funds are unrestricted income funds. The funds held in each of these categories are disclosed in note 14.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED  
FOR THE YEAR ENDED 30 JUNE 2017

1. ACCOUNTING POLICIES - continued

**(d) Expenditure recognition**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Charitable activities include expenditure associated with providing sporting services to the local community. This includes both the direct costs and support costs relating to these activities.

**(e) Tangible fixed assets**

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a straight line basis over the shorter of the relevant period or, where the asset has been obtained via a funded project, the length of the project/funding stream as follows:

Equipment	- Straight line over 7 years
Office equipment	- Straight line over 5 years

**(f) Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving stock.

Cost is calculated using the first-in, first-out method and includes all purchase, transport and handling costs in bringing stocks to their present location and condition.

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED  
FOR THE YEAR ENDED 30 JUNE 2017**

**1. ACCOUNTING POLICIES - continued**

**(g) Debtors and creditors receivable/payable within one year**

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

**(h) Provisions**

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

**(i) Employee benefits**

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

**(j) Pension costs**

The charitable company made contributions to a separate Group Stakeholder Scheme. These annual contributions payable are charged to the statement of financial activities.

**(k) Tax**

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

**(l) Going concern**

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

**(m) Judgements and key sources of estimation uncertainty**

No judgements have been made in the process of applying the below accounting policies that have had the most significant effect on amounts recognised in the financial statements.

There are no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year.

## REDS IN THE COMMUNITY

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017

#### 2. DONATIONS AND LEGACIES

	Unrestricted Funds £	Restricted Funds £	Total 30.6.17 £	Total 30.6.16 £
Barnsley Council	-	-	-	3,087
Sundry	44,630	-	44,630	48,443
Education	156,346	-	156,346	151,646
Aiming High	60,736	-	60,736	56,169
Football League Limited	408,133	55,000		324,930
Heritage Lottery Fund	-	-	-	37,450
Premier League School Sport	-	-	-	15,000
	<u>669,825</u>	<u>55,000</u>	<u>724,845</u>	<u>636,725</u>

#### 3. OTHER TRADING ACTIVITIES

	30.6.17 £	30.6.16 £
Sundry income	45,019	37,774
Soccer Schools and Courses	<u>123,410</u>	<u>95,897</u>
	<u>168,429</u>	<u>133,671</u>

Income from other trading activities £168,429 (2016 - £133,671) of which £29,500 (2016 - £26,500) was attributable to restricted and £138,929 (2016 - £107,171) was attributable to unrestricted funds.

#### 4. INVESTMENT INCOME

	30.6.17 £	30.6.16 £
Investment Income	<u>67</u>	<u>85</u>

Income from investments £67 (2016 - £85) of which £Nil (2016 - £Nil) was attributable to restricted and £67 (2016 - £85) was attributable to unrestricted funds.

## REDS IN THE COMMUNITY

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017

#### 5. CHARITABLE ACTIVITIES COSTS

	Direct costs	Support costs (See note 6)	Totals
	£	£	£
Cost of charitable activities	<u>716,594</u>	<u>91,282</u>	<u>807,876</u>

	Unrestricted Funds £	Restricted Funds £	Total 30.6.17 £	Total 30.6.16 £
<b>Direct costs</b>				
Staff costs	502,315	82,103	584,418	492,980
Facility Hire	68,223	7,241	75,464	57,621
Motor and travel expenses	22,192	4,700	26,892	23,521
Equipment, repairs and replacements	15,809	5,332	21,141	21,728
Prizes	7,869	810	8,679	3,865
	<u>616,408</u>	<u>100,186</u>	<u>716,594</u>	<u>599,715</u>

#### 6. SUPPORT COSTS

	Unrestricted Funds £	Restricted Funds £	Total 30.6.17 £	Total 30.6.16 £
Training	8,983	3,467	12,450	3,860
Learner registrations	146	-	146	843
Office expenses	28,952	-	28,952	25,453
Advertising	-	4,314	4,314	1,125
General costs	24,968	-	24,968	21,275
Depreciation	6,595	615	7,210	7,518
Bank charges	2,153	-	2,153	2,046
Bank loan interest	-	-	-	1,657
Accountancy fees	3,840	-	3,840	3,360
Legal fees	7,249	-	7,249	10,907
	<u>82,886</u>	<u>8,396</u>	<u>91,282</u>	<u>78,044</u>

## REDS IN THE COMMUNITY

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017

#### 7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.6.17	30.6.16
	£	£
Depreciation - owned assets	<u>7,209</u>	<u>7,517</u>

#### 8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2017 nor for the year ended 30 June 2016.

##### Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2017 nor for the year ended 30 June 2016.

#### 9. STAFF COSTS

	30.6.17	30.6.16
	£	£
Wages and salaries	535,613	449,329
National Insurance	27,904	25,431
Staff expenses	17,871	15,510
External trainers etc	<u>3,030</u>	<u>2,710</u>
	<u>584,418</u>	<u>483,719</u>
 Average number of employees during the year	 <u>51</u>	 <u>45</u>

The total amount of employee benefits received by key management personnel is £203,414 (2016 - £177,537). The Trust considers its key management personnel comprise Chief Executive Officer and other managers.

No employees received emoluments in excess of £60,000.



## REDS IN THE COMMUNITY

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017

#### 10. TANGIBLE FIXED ASSETS

	Equipment £	Office Equipment £	Totals £
<b>COST</b>			
At 1 July 2016	12,940	29,600	42,540
Additions	<u>775</u>	<u>1,239</u>	<u>2,014</u>
At 30 June 2017	<u>13,715</u>	<u>30,839</u>	<u>44,554</u>
 <b>DEPRECIATION</b>			
At 1 July 2016	7,816	20,159	27,975
Charge for year	<u>1,899</u>	<u>5,310</u>	<u>7,209</u>
At 30 June 2017	<u>9,715</u>	<u>25,469</u>	<u>35,184</u>
 <b>NET BOOK VALUE</b>			
At 30 June 2017	<u>4,000</u>	<u>5,370</u>	<u>9,370</u>
At 30 June 2016	<u>5,124</u>	<u>9,441</u>	<u>14,565</u>

#### 11. STOCKS

	30.6.17 £	30.6.16 £
Goods for resale	<u>3,947</u>	<u>-</u>

#### 12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.17 £	30.6.16 £
Trade debtors	43,298	35,778
Prepayments and accrued income	<u>56,349</u>	<u>31,721</u>
	<u>99,647</u>	<u>67,499</u>

## REDS IN THE COMMUNITY

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017

#### 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.17 £	30.6.16 £
Accruals and deferred income	<u>30,957</u>	<u>54,048</u>

#### 14. MOVEMENT IN FUNDS

	Balance 1 July 2016 £	Income £	Expenditure £	Transfers £	Balance 30 June 2017 £
<b>Unrestricted funds</b>					
General fund	301,157	808,841	(699,294)	(20,336)	390,368
Designated fund	<u>33,224</u>	<u>-</u>	<u>-</u>	<u>20,294</u>	<u>53,518</u>
	<u>334,381</u>	<u>808,841</u>	<u>(699,294)</u>	<u>(42)</u>	<u>443,886</u>

##### Designated fund

During the year ended 30 June 2017 a transfer of £20,294 was made from unrestricted funds to designated funds. This fund contains the surplus received from the rent of the Astroturf pitches and is kept as a designated fund to finance the repair or replacement of the Astroturf in around 10 years time. This is expected to cost around £250,000.

	Balance 1 July 2016 £	Income £	Expenditure £	Transfers £	Balance 30 June 2017 £
<b>Restricted funds</b>					
Fixed Assets	545	-	(545)	-	-
Wembley National Stadium					
Trust	-	20,000	(19,929)	-	71
Street Games	-	13,500	(13,500)	-	-
Female Football					
Development	-	16,000	(15,128)	-	872
Premier League Kicks	-	15,000	(15,042)	42	-
Premier League Primary					
Stars	-	20,000	(20,000)	-	-
Heritage Lottery Fund	<u>37,450</u>	<u>-</u>	<u>(24,438)</u>	<u>-</u>	<u>13,012</u>
	<u>37,995</u>	<u>84,500</u>	<u>(108,582)</u>	<u>42</u>	<u>13,955</u>

## REDS IN THE COMMUNITY

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2017

#### 14. MOVEMENT IN FUNDS - continued

Restricted funding was received during the year in the form of grants from various sources, details of which are as follows:

**Fixed assets** - income received to fund the acquisition of fitness and office equipment.

**Wembley National Stadium Trust** - project which aims to increase opportunities for local people with autism to play sport, predominantly football.

**Street Games** - project to engage 14-19 year olds playing football in parks.

**Female Football Development** - programme targeting females aged 11 to 25 to encourage the take up of football and create a supportive environment for them to develop skills.

**Premier League Kicks** - project engaging young people and delivering regular football, sport and personal development activities in areas of high need.

**Premier League Primary Stars** - free sporting and PSHE workshops in 10 primary school settings delivering curricular and extra-curricular sessions designed to reach new participants.

**Heritage Lottery Fund** - to explore and share the 130 years of heritage of Barnsley FC.

#### 15. RELATED PARTY DISCLOSURES

During the year the company occupied premises rented by Barnsley Football Club 2002 Limited, no rent was charged during the year (2016: £nil). Barnsley Football Club 2002 Limited is considered to be a related party on the basis that it can significantly influence the activities of Reds in the Community.

During the year goods purchased from Barnsley Football Club 2002 Limited amounted to £4,720 (2016: £12,681).

£190 is due to the related party at the balance sheet date.

## REDS IN THE COMMUNITY

### DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 JUNE 2017

	30.6.17 £	30.6.16 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Barnsley Council	-	3,087
Sundry	44,630	48,443
Education	156,346	151,646
Aiming High	60,736	56,169
Football League Limited	463,133	324,930
Heritage Lottery Fund	-	37,450
Premier League School Sport	-	15,000
	<b>724,845</b>	<b>636,725</b>
<b>Other trading activities</b>		
Sundry income	45,019	37,774
Soccer Schools and Courses	123,410	95,897
	<b>168,429</b>	<b>133,671</b>
<b>Investment income</b>		
Investment Income	67	85
<b>Total incoming resources</b>	<b>893,341</b>	<b>770,481</b>
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Staff costs	584,418	492,980
Facility hire	75,464	57,621
Motor and travel expenses	26,892	23,521
Equipment, repairs and replacements	21,141	21,728
Prizes	8,679	3,865
	<b>716,594</b>	<b>599,715</b>

This page does not form part of the statutory financial statements

## REDS IN THE COMMUNITY

### DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 JUNE 2017

	30.6.17	30.6.16
	£	£
<b>Support costs</b>		
<b>Management</b>		
Training	12,450	3,860
Learner registrations	146	843
Office expenses	28,952	25,453
Advertising	4,314	1,125
General costs	24,968	21,275
Depreciation	<u>7,210</u>	<u>7,518</u>
	<b>78,040</b>	<b>60,074</b>
<b>Finance</b>		
Bank charges	2,153	2,046
Bank loan interest	<u>-</u>	<u>1,657</u>
	<b>2,153</b>	<b>3,703</b>
<b>Governance costs</b>		
Accountancy fees	3,840	3,360
Legal fees	<u>7,249</u>	<u>10,907</u>
	<b>11,089</b>	<b>14,267</b>
<b>Total resources expended</b>	<b>807,876</b>	<b>677,759</b>
	<u>          </u>	<u>          </u>
<b>Net income</b>	<b><u>85,465</u></b>	<b><u>92,722</u></b>

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